BEING A BYLAW FOR THE VILLAGE OF PORT ALICE FINANCIAL PLAN 2021 - 2025

WHEREAS, under section 165 of the Community Charter the Council of the Village of Port Alice is required to adopt a financial plan before the annual property tax bylaw is adopted.

NOW THEREFORE, the Council of the Village of Port Alice, in open meeting assembled, enacts as follows:

- 1. Schedule "A" attached to and forming part of this Bylaw is the Village of Port Alice Financial Plan 2021 2025, Revenues and Expenditures.
- 2. Schedule "B" attached to and forming part of this Bylaw is the Village of Port Alice Financial Plan 2021 2025 Statement of Objectives and Policies.
- 3. This Bylaw may be cited for all purposes as the "Village of Port Alice Financial Plan 2021 2025 Bylaw No.665, 2021".

READ A FIRST AND SECOND TIME THIS 10th DAY OF MARCH 2021.

PUBLIC CONSULTATION HELD FROM MARCH 17 to MARCH 24, 2021.

READ A THIRD TIME THIS 24th DAY OF MARCH 2021.

RECONSIDERED, AND ADOPTED THIS 14th DAY OF APRIL 2021.

Mayor

Chief Administrative Officer

Certified a true copy of Bylaw No.665, as adopted by Council on the 14th day of April 2021.

Chief Administrative Officer

# VILLAGE OF PORT ALICE FINANCIAL PLAN 2021 - 2025 Bylaw No. 665, 2021 - Schedule 'A' REVENUES

Property Taxes	REVENUES	2021	2022	2023	2024	2025
Utility/Grant in Place of Taxes   \$22,500   \$22,725   \$22,953   \$23,162   \$23,413	Property Taxes	\$620,450	\$776.571	\$777.581	\$788 702	\$799.934
Total Taxation         \$642,950         \$799,296         \$800,534         \$811,884         \$823,347           Fees and Charges	Utility/Grant in Place of Taxes					. ,
Garbage Rates/Penalties         \$65,000         \$65,650         \$66,307         \$66,970         \$67,639           Recreation Supplies and Services         \$5,400         \$5,454         \$5,509         \$5,564         \$5,619           Recreation Facilities Rentals         \$13,750         \$13,888         \$14,026         \$14,167         \$14,308           Licenses/Permits         \$8,500         \$8,585         \$8,671         \$8,758         \$8,845           Water Utility         \$61,000         \$61,610         \$62,226         \$62,848         \$63,477           Sewer Utility         \$142,000         \$143,420         \$144,854         \$146,303         \$147,766           Other Revenue         \$51,000         \$51,510         \$52,025         \$52,545         \$53,071           Total Fees and Charges         \$346,650         \$350,117         \$353,618         \$357,155         \$360,725           Other Revenue           Federal Govt Grants         \$1,100         \$0         \$0         \$0         \$0           Provincial Govt Grants         \$1,100         \$0         \$0         \$0         \$0           Regional District of Mt. Waddington         \$2,500         \$0         \$0         \$0         \$0           Appro	Total Taxation	\$642,950	\$799,296			•
Recreation Supplies and Services   \$5,400   \$5,454   \$5,509   \$5,564   \$5,619   Recreation Facilities Rentals   \$13,750   \$13,888   \$14,026   \$14,167   \$14,308   Licenses/Permits   \$8,500   \$8,585   \$8,671   \$8,758   \$8,845   Water Utility   \$61,000   \$61,610   \$62,226   \$62,848   \$63,477   Sewer Utility   \$142,000   \$143,420   \$144,854   \$146,303   \$147,766   \$141,100	Fees and Charges		73			
Recreation Supplies and Services         \$5,400         \$5,454         \$5,509         \$5,564         \$5,619           Recreation Facilities Rentals         \$13,750         \$13,888         \$14,026         \$14,167         \$14,308           Licenses/Permits         \$8,500         \$6,585         \$8,671         \$8,758         \$8,845           Water Utility         \$61,000         \$61,610         \$62,226         \$62,848         \$63,477           Sewer Utility         \$142,000         \$143,420         \$144,854         \$146,303         \$147,766           Other Revenue         \$51,000         \$61,510         \$52,025         \$52,545         \$53,071           Total Fees and Charges         \$346,650         \$350,117         \$353,618         \$357,155         \$360,725           Other Revenue           Federal Govt Grants         \$1,100         \$0         \$0         \$0         \$0           Provincial Govt Grants -         \$3,616,530         \$426,989         \$427,079         \$427,170         \$427,261           Regional District of Mt. Waddington         \$2,500         \$0         \$0         \$0         \$0         \$0           Total Other Revenue         \$3,620,130         \$426,989         \$427,079         \$427,170 <td>Garbage Rates/Penalties</td> <td>\$65,000</td> <td>\$65,650</td> <td>\$66,307</td> <td>\$66.970</td> <td>\$67.639</td>	Garbage Rates/Penalties	\$65,000	\$65,650	\$66,307	\$66.970	\$67.639
Recreation Facilities Rentals		\$5,400		•	,	
Licenses/Permits   \$8,500   \$8,585   \$8,671   \$8,758   \$8,845   Water Utility   \$61,000   \$61,610   \$62,226   \$62,848   \$63,477   Sewer Utility   \$142,000   \$143,420   \$144,854   \$146,303   \$147,766   Other Revenue   \$51,000   \$51,510   \$52,025   \$52,545   \$53,071   Total Fees and Charges   \$346,650   \$350,117   \$353,618   \$357,155   \$360,725   Sevenue	Recreation Facilities Rentals	\$13,750	\$13,888		\$14,167	• •
Water Utility         \$61,000         \$61,610         \$62,226         \$62,848         \$63,477           Sewer Utility         \$142,000         \$143,420         \$144,854         \$146,303         \$147,766           Other Revenue         \$51,000         \$51,510         \$52,025         \$52,545         \$53,071           Total Fees and Charges         \$346,650         \$350,117         \$353,618         \$357,155         \$360,725           Other Revenue           Federal Govt Grants         \$1,100         \$0         \$0         \$0         \$0           Provincial Govt Grants -         \$3,616,530         \$426,989         \$427,079         \$427,170         \$427,261           Regional District of Mt. Waddington         \$2,500         \$0         \$0         \$0         \$0         \$0           Total Other Revenue         \$3,620,130         \$426,989         \$427,079         \$427,170         \$427,261           Appropriation from Reserve           Appropriation from Surplus         \$70,000         \$0         \$0         \$0         \$0           Appropriation from Deferred Revenue:Gas Tax Fun Appropriation from Covid Recovey Funds         \$90,000         \$0         \$0         \$0         \$0           Total Appropriation from Reserve </td <td>Licenses/Permits</td> <td>\$8,500</td> <td>\$8,585</td> <td>\$8,671</td> <td></td> <td></td>	Licenses/Permits	\$8,500	\$8,585	\$8,671		
Sewer Utility         \$142,000         \$143,420         \$144,854         \$146,303         \$147,766           Other Revenue         \$51,000         \$51,510         \$52,025         \$52,545         \$53,071           Total Fees and Charges         \$346,650         \$350,117         \$353,618         \$357,155         \$360,725           Other Revenue           Federal Govt Grants         \$1,100         \$0         \$0         \$0         \$0           Provincial Govt Grants -         \$3,616,530         \$426,989         \$427,079         \$427,170         \$427,261           Regional District of Mt. Waddington         \$2,500         \$0	Water Utility	\$61,000	\$61,610	\$62,226	\$62,848	
Other Revenue Total Fees and Charges         \$51,000 \$51,510 \$52,025 \$52,545 \$53,071 \$360,725         \$52,545 \$360,725           Other Revenue Federal Govt Grants Provincial Govt Grants - Regional District of Mt. Waddington Total Other Revenue \$3,616,530 \$426,989 \$427,079 \$427,170 \$427,261 \$360,725         \$3,616,530 \$426,989 \$427,079 \$427,170 \$427,261 \$360,725           Appropriation from Reserve Appropriation from NICF Funds Appropriation from Surplus Appropriation from Deferred Revenue:Gas Tax Fun Appropriation from Covid Recovey Funds Total Appropriation from Reserve \$491,670 \$40,000 \$0 \$0 \$0         \$0 \$0         \$0           Funds Transfers         \$0	•	\$142,000	\$143,420	\$144,854	\$146,303	
Other Revenue           Federal Govt Grants         \$1,100         \$0         \$0         \$0           Provincial Govt Grants - Regional District of Mt. Waddington         \$3,616,530         \$426,989         \$427,079         \$427,170         \$427,261           Regional District of Mt. Waddington         \$2,500         \$0         \$0         \$0         \$0           Total Other Revenue         \$3,620,130         \$426,989         \$427,079         \$427,170         \$427,261           Appropriation from Reserve           Appropriation from NICF Funds         \$56,670         \$0         \$0         \$0         \$0           Appropriation from Surplus         \$70,000         \$0         \$0         \$0         \$0           Appropriation from Deferred Revenue:Gas Tax Fun Appropriation from Covid Recovey Funds         \$90,000         \$0         \$0         \$0         \$0           Total Appropriation from Reserve         \$491,670         \$40,000         \$0         \$0         \$0           Funds Transfers         \$0         \$0         \$0         \$0         \$0         \$0		\$51,000	\$51,510	\$52,025	•	\$53,071
Federal Govt Grants         \$1,100         \$0         \$0         \$0           Provincial Govt Grants -         \$3,616,530         \$426,989         \$427,079         \$427,170         \$427,261           Regional District of Mt. Waddington         \$2,500         \$0         \$0         \$0         \$0           Total Other Revenue         \$3,620,130         \$426,989         \$427,079         \$427,170         \$427,261           Appropriation from Reserve           Appropriation from NICF Funds         \$56,670         \$0         \$0         \$0         \$0           Appropriation from Surplus         \$70,000         \$0         \$0         \$0         \$0           Appropriation from Deferred Revenue:Gas Tax Fun Appropriation from Covid Recovey Funds         \$90,000         \$0         \$0         \$0         \$0           Total Appropriation from Reserve         \$491,670         \$40,000         \$0         \$0         \$0           Funds Transfers         \$0         \$0         \$0         \$0         \$0         \$0	Total Fees and Charges	\$346,650	\$350,117	\$353,618	\$357,155	\$360,725
Provincial Govt Grants -         \$3,616,530         \$426,989         \$427,079         \$427,170         \$427,261           Regional District of Mt. Waddington         \$2,500         \$0         \$0         \$0         \$0           Total Other Revenue         \$3,620,130         \$426,989         \$427,079         \$427,170         \$427,261           Appropriation from Reserve         Appropriation from NICF Funds         \$56,670         \$0         \$0         \$0         \$0           Appropriation from Surplus         \$70,000         \$0         \$0         \$0         \$0         \$0           Appropriation from Deferred Revenue: Gas Tax Fun Appropriation from Covid Recovey Funds         \$275,000         \$40,000         \$0         \$0         \$0           Total Appropriation from Reserve         \$491,670         \$40,000         \$0         \$0         \$0           Funds Transfers         \$0         \$0         \$0         \$0         \$0         \$0	Other Revenue					
Provincial Govt Grants -         \$3,616,530         \$426,989         \$427,079         \$427,170         \$427,261           Regional District of Mt. Waddington         \$2,500         \$0         \$0         \$0         \$0           Total Other Revenue         \$3,620,130         \$426,989         \$427,079         \$427,170         \$427,261           Appropriation from Reserve          Appropriation from NICF Funds         \$56,670         \$0         \$0         \$0         \$0           Appropriation from Surplus         \$70,000         \$0         \$0         \$0         \$0         \$0           Appropriation from Deferred Revenue:Gas Tax Fun Appropriation from Covid Recovey Funds	Federal Govt Grants	\$1,100	\$0	\$0	\$0	\$0
Regional District of Mt. Waddington         \$2,500         \$0         \$0         \$0           Total Other Revenue         \$3,620,130         \$426,989         \$427,079         \$427,170         \$427,261           Appropriation from Reserve         Appropriation from NICF Funds         \$56,670         \$0         \$0         \$0         \$0           Appropriation from Surplus         \$70,000         \$0         \$0         \$0         \$0         \$0           Appropriation from Deferred Revenue:Gas Tax Fun Appropriation from Covid Recovey Funds         \$275,000         \$40,000         \$0         \$0         \$0           Total Appropriation from Reserve         \$491,670         \$40,000         \$0         \$0         \$0           Funds Transfers         \$0         \$0         \$0         \$0         \$0	Provincial Govt Grants -		\$426,989	* -	, -	•
Total Other Revenue         \$3,620,130         \$426,989         \$427,079         \$427,170         \$427,261           Appropriation from Reserve	Regional District of Mt. Waddington	\$2,500				
Appropriation from NICF Funds       \$56,670       \$0       \$0       \$0         Appropriation from Surplus       \$70,000       \$0       \$0       \$0         Appropriation from Deferred Revenue: Gas Tax Fun Appropriation from Covid Recovey Funds       \$275,000       \$40,000       \$0       \$0         Total Appropriation from Reserve       \$491,670       \$40,000       \$0       \$0       \$0         Funds Transfers       \$0       \$0       \$0       \$0       \$0	Total Other Revenue		• -	τ-	¥ =	
Appropriation from Surplus       \$70,000       \$0       \$0       \$0       \$0         Appropriation from Deferred Revenue:Gas Tax Fun Appropriation from Covid Recovey Funds       \$275,000       \$40,000       \$0       \$0       \$0         Total Appropriation from Reserve       \$491,670       \$40,000       \$0       \$0       \$0         Funds Transfers       \$0       \$0       \$0       \$0       \$0	Appropriation from Reserve					
Appropriation from Surplus       \$70,000       \$0       \$0       \$0       \$0         Appropriation from Deferred Revenue: Gas Tax Fun Appropriation from Covid Recovey Funds       \$275,000       \$40,000       \$0       \$0       \$0         Total Appropriation from Reserve       \$491,670       \$40,000       \$0       \$0       \$0         Funds Transfers       \$0       \$0       \$0       \$0       \$0	Appropriation from NICF Funds	\$56.670	\$0	\$0	\$0	\$0
Appropriation from Deferred Revenue: Gas Tax Fun Appropriation from Covid Recovey Funds Total Appropriation from Reserve       \$275,000 \$40,000 \$0 \$0 \$0       \$0 \$0 \$0         Funds Transfers       \$0 \$0 \$0 \$0       \$0 \$0       \$0	Appropriation from Surplus		• -	• -	·	
Appropriation from Covid Recovey Funds         \$90,000           Total Appropriation from Reserve         \$491,670         \$40,000         \$0         \$0         \$0           Funds Transfers         \$0         \$0         \$0         \$0         \$0				•		
Total Appropriation from Reserve         \$491,670         \$40,000         \$0         \$0           Funds Transfers         \$0         \$0         \$0         \$0           TOTAL LOCATED         \$0         \$0         \$0         \$0	Appropriation from Covid Recovey Funds	·		*-	Ţ	ş. <b>40</b>
TOTAL LOCAL COVERNMENT		,	\$40,000	\$0	\$0	\$0
TOTAL LOCAL COVERNISTED BY STATE OF	Funds Transfers	\$0	\$0	\$0	\$0	\$0
	TOTAL LOCAL GOVERNMENT REVENUE					

# VILLAGE OF PORT ALICE FINANCIAL PLAN 2021 - 2025 Bylaw No. 665, 2021 - Schedule 'A'

EXPENDITURES		2021	2022	2023	2024	2025
Debenture Debt Interest						
Community Centre Upgrades	Matures - 2036	\$33,900	\$34,239	\$34,581	\$34,927	\$35,276
Total Debenture Debt		\$33,900	\$34,239	\$34,581	\$34,927	\$35,276
Capital Expenditures						
General		\$3,338,800	\$0	\$0	\$0	\$0
Water Utility		\$50,000	\$40,000	\$0	\$0	\$0
Sewer Utility		\$145,000	\$0	\$0	\$0	\$0
<b>Total Capital Expenditures</b>		\$3,533,800	\$40,000	\$0	\$0	\$0
Other Municipal Purposes						
General Government, & Fiscal S	Services	\$405,800	\$409.859	\$403,858	\$407,898	\$411,974
Fire & Protective Services		\$78,000	\$78,780	\$79,568	\$80,363	\$81,167
Public Works		\$338,100	\$345,441	\$348,895	\$352,384	\$355,908
Health & Environmental Service	s	\$212,500	\$204,620	\$206,661	\$208,723	\$210,805
Recreation Services		\$213,300	\$215,433	\$217.587	\$219,763	\$221,960
Water Utility		\$54,500	\$55,045	\$55,595	\$56,151	\$56,713
Sewer Utility		\$105,900	\$106,959	\$108,029	\$109,109	\$110,200
Total Other Municipal Purpose	es	\$1,408,100	\$1,416,137	\$1,420,193	\$1,434,391	\$1,448,727
Transfers to Reserves						
General Fund		\$83,000	\$83,000	\$83,000	\$83,000	\$83,000
Water Fund		\$6,500	\$6,565	\$6,631	\$6,697	\$6,764
Sewer Fund		\$36,100	\$36,461	\$36,826	\$37,194	\$37,566
Total Transfer of Funds		\$125,600	\$126,026	\$126,457	\$126,891	\$127,330
GRAND TOTAL	- 5	\$5,101,400	\$1,616,402	\$1,581,231	\$1,596,209	\$1,611,333
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

# Schedule B Statement of Objectives and Policies

In accordance with Section 165 (3.1) of the Community Charter, the Village is required to include in the Five-Year Financial Plan, objectives and policies regarding each of the following:

- 1. The proportion of total revenue that comes from each of the funding sources described in Section 165 (7) of the Community Charter;
- 2. The distribution of property taxes among the property classes, and
- 3. The use of permissive tax exemptions.

## **Funding Sources**

Table 1 shows the proportion of total revenue proposed to be raised from each funding source in 2021. Property taxes normally contribute to the greatest proportion of the Village's revenue, however, in 2021 the largest proportion is Grant Revenue which is directly related to Capital Projects. The property tax revenue source offers several advantages. For example, it is simple to administer, and it is easy for residents to understand. It offers a stable and reliable source of revenue for local government services that are simply not practical or undesirable to fund on a user-pay basis. These services include general administration, fire protection, police services, bylaw enforcement, solid waste management, recreation, and local transportation services (i.e) maintenance & upkeep of local roads and streets.

User fees and charges form the fourth largest portion of planned revenue. Many services can be measured and charged on a user-pay basis. Services that are effectively charged on a user fee basis include water and sewer services, garbage collection, building permits, and the sale of other goods and services such as recreation and cemetery services. Village Council and Staff support the value of user fees that are relative to the cost of the service to avoid the service being subsidized by taxation.

#### **Objective**

Over the next 5 years, the Village of Port Alice will review the proportion of revenue that is received from user fees and charges and increase current levels as required.

### **Policies**

The Village will annually review all user fee levels to ensure they are adequately meeting the delivery costs of service.

Where possible, the Village will endeavor to supplement revenues from user fees and charges, rather than taxation, to lessen the burden on its limited property tax base.

Table 1: 2021 Sources of Revenue

Revenue Source	Revenue: Percentages of Total Budget	Dollar Value
Taxation	13%	642,950
Fees, Charges & Other Revenue	7%	346,650
Federal & Provincial Grants	71%	3,620,130
Appropriation from Reserves & Surplus	9%	491,670
Total	100.00%	\$ 5,101,400

#### **Schedule B Continued**

## **Distribution of Property Tax Rates**

Table 2 outlines the distribution of property taxes among the property classes. Historically the major industrial property class provided the largest proportion of property tax revenue. This was appropriate as this class formed the largest portion of the assessment base and was the main reason for the existence of the community. BC Assessment changed the Class of the Major Industrial property to Business in 2020 and significantly reduced the value.

## **Objectives**

The Village Council continues to work with all levels of government and local business to attract additional economic opportunities.

The Village also recognizes the need to maintain the property tax rate for business (class 6) at a low rate.

#### **Policies**

Supplement, where possible, revenues from user fees and charges to help offset the tax burden on all property classes. This will provide some relief and reduction of dependency on the pulp mill and other rate payers.

Council will continue to maintain and encourage economic development initiatives designed to attract more retail and commercial business to invest in the community. New business investments will help offset revenue dependency on all taxpayers by providing a broader tax base.

Align the distribution of tax rates among the property classes with the social and economic goals of the community, particularly to encourage a range of employment opportunities

Regularly review and compare the Village's distribution of tax burden relative to other BC municipalities.

Table 2: 2021 Distribution of Property Tax Rates

Based on Preliminary Values

Property Class	Percentage of Total Property Taxation	Dollar Value		
Residential (1)	79.9%	\$	491,546	
Utilities (2)	8%	\$	51,173	
Major Industrial (4)	0%			
Light Industrial (5)	5%	\$	33,012	
Business (6)	7%	\$	44,439	
Recreation (8)	0.1%	\$	280	
Total	100.00%	\$	620,450	

#### **Schedule B Continued**

## **Permissive Tax Exemptions**

The Village of Port Alice Council reviews all existing permissive tax exemption bylaws on an annual basis. Council bases their consideration on the following criteria:

The tax exemption must demonstrate benefit to the community and residents of Port Alice by enhancing the quality of life (economically, socially and culturally) within the community.

The goals, policies and principles of the organization receiving the exemption must not be inconsistent or in conflict with those of the Village of Port Alice.

The organization receiving the exemption must be a registered non-profit society, as the support of the municipality will not be used for commercial or private gain.

Permissive tax exemptions will be considered in conjunction with: (a) other assistance being provided by the Village; (b) the potential demands for Village services or infrastructure arising from the property; and (c) the amount of revenue that the Village will lose if the exemption is granted.

## **Objective**

The Village of Port Alice will continue to provide permissive tax exemptions to non-profit societies that contribute social, economic and cultural benefits to the community.

#### **Policies**

Council will continue working with all the non-profit societies for the betterment of the Community.

Reviewed and adopted by Council on 10th March 2021.

Mayor

Chief Administrative Officer